COMMITTEE: University Budget Committee

MEETING DATE: 4-18-13

PERSON PRESIDING: John Givens

REGULAR MEMBERS IN ATTENDANCE: Maureen Ellis, Todd Fraley, Robert Kulesher, Jeff Popke, Alexandra Shlapentokh

EX-OFFICIO MEMBERS IN ATTENDANCE: Joe Gaddis, Anne Jenkins, Rick Niswander, Rachel Roper, Gary Vanderpool, Wanda Wynne

ACTIONS OF MEETING

Agenda Item: Minutes of 3-21-13 and 3-28-13 meetings.

Action Taken: Approved approved with a correction: Gary Vanderpool was not present at the 3-28-13 meeting.

Agenda Item: Annual Report

Action Taken: The committee considered the annual report proposed by the Chair and decided to add under “business carried over” a request to contact other campuses, e.g. Chapel Hill, for their entrepreneurial ideas. The committee also thought that it may be useful to add a consultant/member from IPAR and Business incubator to the committee. Report approved as amended.

Agenda Item: Feedback on the Chair’s report to the Faculty Senate.

Action Taken: The committee decided that next year the Athletics office should be asked to talk about their finances to the Faculty Senate and the UBC. At the suggestion of Catherine Rigsby, the committee also considered a diagram which can guide the order of cuts at the University with the goal of protecting the “academic core”. While the committee agreed that the diagram represented a useful perspective, it was not always clear which cuts would adversely affect the academic core the most.
Respectfully Submitted by Alexandra Shlapentokh
**UBC Summary of “Our Time, Our Future”**

*Five Strategic Goals*

1. Set degree attainment goals response to state needs
2. Strengthen academic quality
3. Serving the people of North Carolina
4. Maximize efficiencies
5. Ensure an accessible and financially stable University

**Costs**

Cumulative Expansion Budget Investments:

<table>
<thead>
<tr>
<th>FY14</th>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
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</thead>
<tbody>
<tr>
<td>$73.5M</td>
<td>141.0</td>
<td>193.7</td>
<td>234.8</td>
<td>267.2</td>
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Expected Cumulative Savings:

| (25.8) | (45.8) | (57.2) | (64.0) | (66.9) |

**Most Significant Proposals**

- Summer bridge programs and increased summer school offerings
- New performance funding model
- Incentivize creation of new courses online to be taken outside normal semester timeline (primarily for military students)
- Increase in e-learning to foster “personalized learning”
- Reduce average number of hours to degree attainment (predicted to save $58M)
- Eliminate DE surcharge
- Support “game-changing” research in six focus areas: advanced manufacturing, data sciences, defense, military and security; energy; marine and coastal sciences; and pharmacoengineering
- Improve healthcare situation. Specifically mentions ECU SoDM and the Doctorate in Nursing Practice.
- Centralize some university functions (e.g., residency determination, internal audit, purchasing)
- Active management of university’s portfolio of programs, courses and campus missions, including system-wide SLOs for gen-ed courses to make them more easily transferred.
- Continue and strengthen UNC FIT.
- Carry-forward reform.
- Revise the tuition and fee guidelines, to reduce the 6.5% cap on campus-based tuition and fees
- Enhance private fundraising, and centralize some functions