EAST CAROLINA UNIVERSITY
GUIDELINES FOR RECRUITMENT AND SELECTION
OF SHRA & CSS EMPLOYEES

Provided are the guidelines for recruitment and selection of employees Subject to the State Human Resources Act (SHRA) and Clinical Support Services (CSS) staff at East Carolina University. These procedures are designed to insure that the University’s hiring practices are objective, unbiased, consistent, and job-related.

UNDER WHAT CIRCUMSTANCES DO THESE PROCEDURES APPLY?

These procedures apply to the recruitment and hiring of all University SHRA and CSS permanent employees.

WHEN A VACANCY OCCURS

All SHRA and CSS vacancies are posted via the PeopleAdmin online recruitment system. Hiring managers needing access to the PeopleAdmin system may request instructions for obtaining a user account by contacting Employment Services at (252) 328-9847 or employment@ecu.edu.

Online recruitment and selection training is available. Hiring managers may register at PiratePort under the Cornerstone Employee Training link under the Tools tab. Individual and departmental trainings are also available. Contact the Employment Unit at employment@ecu.edu for further information.

POSTING POSITIONS

The Department of Human Resources will post all position openings for SHRA & CSS positions at www.jobs.ecu.edu. Positions are updated daily in the PeopleAdmin system and include a closing date which indicates the last date applications will be accepted. All applications must be submitted online by 5:00 p.m. (EST) on the closing date indicated. Applications and/or resumes may not be received in the department where the vacancy exists. If an applicant contacts the department, he/she should be immediately referred to the Department of Human Resources.

Computer access is provided in the Department of Human Resources. Applicants needing assistance with the online employment system may contact Human Resources at (252) 328-9847 or via email at employment@ecu.edu.

The minimum posting period for external recruitment for SHRA and CSS positions is five (5) business days. The minimum posting period for internal recruitment (open to permanent ECU employees only) for SHRA positions is five (5) business days. The minimum posting period for internal recruitment for CSS positions is three (3) business days. Unless otherwise requested, positions will be posted for the minimum recruitment period. Departments may request a longer recruitment period on the online request to advertise.
Should the hiring department need to re-list a vacancy, please contact Employment Services to discuss the justification. The minimum posting period for re-listing a vacancy is three (3) business days.

If the hiring department wishes to have the position advertised further than the usual posting (e.g., newspapers, professional journals, etc.), this request should be made through the PeopleAdmin system. The hiring department will bear the cost and Human Resources will contact Graystone Group Advertisement to assist the department with the placement of the ad.

ASSEMBLING THE APPLICANT POOL

Effective October 1, 2015, House Bill 495 requires selection from the entire pool of qualified applicants for a position. Employment Services will screen applications electronically, removing any in which the minimum state requirements for the position appear to be unmet. This ensures that the hiring department receives for its consideration, only “qualified” applications. Upon completion of the screening process, the applications are released to the hiring department via the PeopleAdmin system, and may be viewed electronically. Applications are normally released to the hiring department by noon on the day following the closing date.

SCREENING APPLICATIONS BY THE HIRING DEPARTMENT

From the pool of qualified applicants, departments should select the most highly qualified applicants for interview. The most qualified candidates shall be those individuals determined to be substantially more qualified than other applicants. The individual selected for the position must be chosen from the pool of the most qualified applicants.

There are some factors which bear a relationship to an applicant’s eligibility for employment:

**Age:** The Fair Labor Standards Act sets 14 as the minimum age for most non-agricultural types of work but limits the number of hours that may be worked for minors under age 16. It also prohibits minors under age 18 from working in any occupation that is deemed to be hazardous. Law Enforcement Officers must be at least 20 years of age.

There is no maximum age for employment with the University.

Please refer to [http://www.dol.gov/dol/topic/youthlabor/agerequirements.htm](http://www.dol.gov/dol/topic/youthlabor/agerequirements.htm), and consult Human Resources should questions regarding minimum age arise.

**Citizenship:** The Immigration Reform and Control Act of 1986 (IRCA) requires that all employees be either United States citizens or aliens with proper work authorization from the US Immigration and Naturalization Service. The Employment staff will verify employment eligibility at the time of hire.

**Relatives and other household members already employed by the University:** Relatives of current employees, either permanent or temporary, may not be employed within the same department without review and approval by the Director of Employment Services. If relatives are considered for employment, it is necessary for the department head to certify that such action will not result in one family member supervising another member of the family. No family member may occupy a position which has influence over another family member’s employment, transfer or promotion, salary administration, or other related management or personnel consideration.

CHECKING REFERENCES

The hiring department is responsible for checking references and reference checks are required as a condition of employment for new employees. The signed application form authorizes the University to request information pertinent to the candidate’s employment and education. Even if the applicant indicates on the
CONDUCTING THE INTERVIEWS

In instances where an adequate pool of applicants who meet the minimum requirements of the position is generated, a minimum of three applicants should be interviewed by the search committee and/or hiring official. If this poses a problem, please contact the Director of Employment Services in Human Resources who will determine whether circumstances warrant a waiver of this requirement. Each applicant should be accorded equally courteous and unbiased treatment. Also, to the extent possible, each applicant should be asked the same questions in order to make valid comparisons. Some hiring units find it helpful to use a rating sheet, listing the qualifications on one side and the scores or ratings of each candidate on the other. In this way, the qualifications of the various applicants can be compared more easily.

There are some questions which, although not illegal in this state, should not be addressed to applicants. They are not job-related and, moreover, may give the impression of discriminatory decision-making on our part.

INTERVIEWING APPLICANTS WITH DISABILITIES

There are specific laws and regulations governing questions that may and may not be asked in interviewing applicants with disabilities. Contact Disability Support Services at 252-737-1016 or dss.dept@ecu.edu.

SELECTING AN APPLICANT FOR THE POSITION

Hiring units may not “offer” a position to an applicant or commit to a salary. These are the functions of Employment Services in the Department of Human Resources. The hiring department makes a hiring and salary recommendation to Human Resources. Employment Services must determine that the applicant of choice indeed qualifies for the position and recommended salary, based on factors such as budget availability, labor market, internal equity, and candidate qualifications.

UNIVERSITY EMPLOYEES WHO EARN COMPENSATORY TIME

Should an internal non-exempt employee who has earned compensatory time be hired by another department on campus, the department with which the compensatory time was earned should pay the employee for the unused time or allow the employee to take the time prior to transferring to the new department. Compensatory time should not be transferred to another department on campus unless agreed to by the new department.

EEO DOCUMENTATION

For each applicant (including those interviewed), the hiring department must identify a job-related reason for non-selection. The online Screening Report must be returned to the Department of Human Resources where it will be reviewed by the Office of Equity and Diversity (OED). OED approval must be received before Human Resources can complete its review and approval, and make the job offer.
SPECIAL EMPLOYMENT CONSIDERATIONS

There are some categories of applicants who receive special consideration in the hiring process:
1. Current state employees - The applications of permanent State employees are eligible for priority consideration over non-State employees when the individuals possess substantially equal qualifications.
2. Priority Reemployment Consideration (RIF Candidates) - Employees scheduled for or already separated by reduction-in-force (RIF) are eligible for priority consideration over non-State applicants.
3. Veteran’s Priority Rights in Hiring - Departments must give preference in initial employment, subsequent employment, reassignments, horizontal transfers, and reduction-in-force decisions to qualified applicants eligible to be considered for Veteran’s Preference. Veteran’s Preference is given for these periods: 12/7/41-5/15/75; 6/6/83 - 12/1/87; 12/20/89 - 1/31/90; and 8/2/90 - still open

HIRING/SALARY COMMITMENT

The Department of Human Resources will extend the offer of employment. The salary which can be offered a new employee is based on several factors. Please contact the Employment staff for any guidance you may need in this area.

NOTIFICATION OF CANDIDATES NOT SELECTED

The Department of Human Resources will notify the candidates who were not selected for the position, via automatic e-mail notification in the PeopleAdmin online recruitment system, once the selected applicant has accepted the offer of employment.

BEGINNING EMPLOYMENT

All new employees are required to attend the orientation and sign-up session presented by the Department of Human Resources. Orientation is held on Mondays and is considered a work day for the new employees. The Employment Counselor will explain the orientation process to the new employees at the time of the job offer.