BOARD OF TRUSTEES

East Carolina University

February 26, 2010

The Board of Trustees met in regular session at the East Carolina Heart Institute on the Health Sciences Campus of East Carolina University. Chair David Brody called the meeting to order at 8:30 a.m. and read the conflict of interest statement required by the State Government Ethics Act. No one declared a conflict. John Durham, assistant secretary to the board, called the roll in Mr. Redwine’s absence.

ROLL CALL

Members present:         Members not present
Bill Bodenhamer          David Redwine
Robert Brinkley
David Brody
Joel Butler
Ken Chalk
Brad Congleton
Bob Greczyn
Steve Jones
Bob Lucas
Carol Mabe
Danny Scott
Mark Tipton

APPROVAL OF MINUTES

Mr. Brody asked for a motion approving the minutes from the full Board meeting on November 20, 2010. Mr. Lucas moved approval of the minutes. Ms. Mabe seconded. The motion passed with no negative votes.

Mr. Brody called on Mr. Terry Holland to introduce the new ECU football coach, Ruffin McNeil. Coach McNeil gave a few remarks to the board.
Mr. Lucas made a motion to go into closed session. The motion was seconded and approved by the Board. In closed session, in recognition of a $4 million gift to the university by Dr. Ledyard Ross, the board voted unanimously to name the building that will house the new School of Dentistry Ledyard E. Ross Hall. Chancellor Ballard announced this action in a press conference immediately following the adjournment of the full board meeting. The Board returned to open session at 8:45 a.m. Mr. Brody called on Dr. Ballard for his remarks.

CHANCELLOR’S REPORT

Dr. Ballard touched on several key points during his report.

- Legislative Priorities: Dental School operating dollars; indigent care in the Brody School of Medicine; planning money for the bio-science building.

- Budget and Fiscal Policy: NC fiscal budget remains grim. The projected deficit for fiscal year 2010 – 11 is now $500 - $700 million. ECU has met the 5% base budget cuts and have already have the resources put away to meet base budget cuts in the further. ECU has only lost 7 employees over the last 18 months which shows a commitment to the people who work at ECU and live in Eastern North Carolina.

- Cost of Education, Affordability, and Retention: ECU has done all it is able to do to keep the total cost of education as low as feasible. On February 12, the Board of Governors approved our campus tuition and fee proposal. The proposal now moves to the legislature. The Board of Governors did reduce our proposed increase for medical students from $1,000 to $426. Lastly, the Hard Waiver Insurance is now mandated for all campuses for Fall 2010.

- Other Revenue Sources: ECU continues to increase the number of donors and our alumni participation is rising steadily among our peer institutions. Dr. Ballard recognized Dr. Ledyard Ross for his generous gift to the University. He also recognized Dr. Mageean for the vital external support they receive for research.

- Honors College: The task force working on the Honors College has moved fast to prepare a business plan and Provost Sheerer is ready to move forward on many fronts to implement this priority.
BOARD OF GOVERNORS REPORT

Mr. Brody introduced Dr. Laura Buffaloe, the Board of Governors’ representative to ECU. Dr. Buffaloe explained her role as the ECU liaison for the University Governance Committee on the Board of Governors. She brought news from the UNC Board of Governors as well as offered advice and guidance to ECU.

FACULTY SENATE REPORT

Dr. Marianna Walker, Chair of the Faculty, gave remarks on behalf of the Faculty Senate. A transcript of those remarks is included as “Attachment A.”

SGA REPORT

Mr. Brad Congleton, Student Government Association President, gave remarks to the Board. His remarks focused on the following:

- Revising the SGA Constitution
- Pirate Express
- Hard Waiver Insurance
- Retention Rates / Pirate Tutoring Center
- Pirates for Haiti
- Naming the new student end zone section of Dowdy Student Stores
- Wright Place renovations
- Red Box movie rentals
- Safety Walk
- Diversity Week
- Best Day Banquet
- Chat with the Chancellor

BOARD OF VISITORS REPORT

Mr. Reid Overcash, Chair of the Board of Visitors, gave the report. Mr. Overcash reported that the Board of Visitors supports two Access Scholarships with the goal of supporting four.
There was a Board of Visitors meeting on February 5, 2010, in Harvey Hall on the campus of ECU. Dr. John Rummel gave a presentation on Coastal Initiatives.

Mr. Overcash reviewed the request for changes to the Board of Visitors Charter. He said that the board is asking for expansion to help in diversifying the board. In addition, to help facilitate more continuity, Mr. Overcash would like to see the members serve longer terms. He supports the recommendation to allow members to serve two consecutive four-year terms.

Mr. Overcash updated the board on the status of the “special project” that the Board of Visitors is working on with the Admissions office helping to recruit high-performing students.

Mr. Overcash said that the Legislative Committee of the Board of Visitors continues to host regional meetings with legislators expressing gratitude for what they have done for East Carolina University.

CHAIR’S REPORT

Chair David Brody recognized Dr. Taffye Clayton, Associate Provost for Equity and Diversity, on her accomplishment of receiving her Doctoral degree at the December 2009 Commencement.

COMMITTEE REPORTS

AUDIT COMMITTEE

Committee Chair Joel Butler gave the Audit Committee Report. A summary of the Audit Committee Report is included as Attachment B.
FACILITIES AND RESOURCES COMMITTEE

Mr. Mark Tipton gave the report for Committee Chair David Redwine. A summary of the Facilities and Resources Committee Report is included as Attachment C. There were several action items that needed Board approval.

Mr. Tipton moved that the board approve the sale of the old Bethel Clinic building as presented in board materials. The motion passed with no negative votes.

Mr. Tipton moved that the board approve the issuance of the special obligation bonds to finance the Olympic Sports facilities, complete the Wright Place project and renovate Tyler Residence Hall in accordance with the terms and conditions provided in the board materials. The motion was approved with no negative votes.

Mr. Tipton moved that the board approve the request to General Administration to reimburse East Carolina University for the expenditures made to finance the Olympic Sports facilities, complete the Wright Place project and renovate Tyler Residence Hall in accordance with the terms and conditions provided in the board materials. The motion passed with no negative votes.

HEALTH SCIENCES

Mr. Jones gave the Health Sciences committee report. A summary of the committee meeting is included as Attachment D. There was one action item. Mr. Jones made a motion to approve the future model of the integration of the Leo Jenkins Cancer Center and Pitt County Memorial hospital. The motion passed with no negative votes.

UNIVERSITY AFFAIRS

Committee Chair Mr. Lucas gave the report. A summary of the committee meeting is included as Attachment E. There was one action item. Mr. Lucas moved that the board endorse
the transition from an Honors Program to an Honors College and also endorse the business plan for the Honors College as presented in the board materials. The motion was approved with no negative votes.

**EXECUTIVE COMMITTEE**

Mr. Brody called on Vice Chair Lucas to offer the Executive Committee motions.

Mr. Lucas moved approval of the conferral of tenure of the faculty members from the Divisions of Academic Affairs and Health Sciences as presented in board materials. The motion was approved with no negative votes.

Mr. Lucas asked to amend the Board of Visitors motion that was approved in the Executive Committee. Mr. Lucas moved that the charter of the BOV be amended as follows:

1. to expand the membership from 50 to 60 members.
2. to allow outgoing members of the board of visitors to be appointed to a second consecutive four year term.

The motion was approved with no negative votes.

Mr. Lucas moved approval of the coverage of travel expenses of Nancy Ballard in connection with her service as an officer of a Council in the Association of Public and Land-grant Universities. The motion was approved with no negative votes.

Mr. Lucas moved approval of the revisions in Appendix D of the ECU Faculty Manual as presented in the Board materials. The motion was approved with no negative votes.

Mr. Lucas moved approval of the employment contract between East Carolina University and Ruffin H. McNeill Jr. as presented in closed session. The motion was approved with no negative votes.
Mr. Lucas moved approval of the fourth amendment of the employment contract between East Carolina University and Terrence Michael Holland as presented in closed session. The motion was approved with no negative votes.

UNFINISHED BUSINESS

Mr. Bodenhamer gave a report on the election of officers. The committee was charged with determining whether there needed to be changes made in how officers were elected. The committee, after thorough discussions, reached the following conclusions:

The only element of the election of officers that the Board of Trustees can control is the number of consecutive terms an officer may serve. Other conditions are mandated by the UNC Code.

Mr. Bodenhamer, Mr. Greczyn and Mr. Scott are recommending that the administration add a section, “New Officer Elections” to the Board of Trustee Orientation and that the administration provide complete information (ie. resumes, bios, etc…) of existing board members to new board members at orientation in order to facilitate a better understanding.

NEW BUSINESS

Mr. Brody states that UNC Chapel Hill, NC State, Peace and Meredith Colleges have all addressed the Chancellor’s Residence issue. Mr. Brody asked that this be made a priority in Facilities and Resources Committee. Mr. Tipton stated that he will take it back to the committee as well as re-engage the Chancellor’s Residence Committee to assist in this matter.
Mr. Brody stated that there will be an announcement following the adjournment of the Board meeting and encouraged everyone to stay.

The meeting was adjourned at 11:00 a.m.

__________________________________     _________________
Assistant Secretary             Date
Board of Trustees
Good morning to all you. I bring greetings to the Board of Trustees on behalf of the faculty and the faculty senate. Today I would like to update you on faculty activities since my last report in November.

Even though I’ve been a faculty officer for the past 2 ½ years, I don’t think I’ve witnessed such a productive, positive, and progressive year in the faculty senate. The work that is underway is prolific, reflective, and collaborative. Faculty who have been active in university committees and the senate for a period of time have stepped up and are assisting newer committee members and committee chairs with the review of the faculty manual and in staying on top of additional committee charges. Unit administrators, Deans, Vice Chancellors, and other administrators are meeting with faculty in a multitude of meetings, with resulting positive outcomes. Shared governance is working at East Carolina University!

Let me begin by reporting the progress in the review and revision of the faculty manual. As you are aware, the faculty began the process of review in late August, with standing university committees, faculty officers, and the Faculty Senate working diligently during the Fall Semester and continuing into Spring Semester.

The committees are taking this review seriously, in addition to completing their standing charges, but also in reviewing and providing advice pertaining to administrative policies. In the last five months, the Faculty Senate Agenda has contained items relating to the review of the faculty manual. Since September, Appendix B (Cumulative Review of Permanently Tenured Faculty), Appendix D (Tenure and Promotion Policies and Procedures), and Appendix I have been reviewed by the faculty senate. Appendix D continues to be updated, to include consideration of the scholarship of engagement and innovation. Parts V (Academic Information) and VI (General Personnel Policies) have undergone major review, editing, and condensing, and yes, parts have been recommended for removal from the faculty manual! Three committees (Academic Standards, Admission and Retention, and Faculty Welfare) have done a tremendous job in rewriting sections that are unclear and/or outdated and insert new language that will serve to guide the faculty member in academic responsibilities. Each committee has revisited specific text in the faculty manual, considered the relevancy of the material and process, and updated language to reflect current academic policies or rules. I applaud them for their efforts.

To give you an example of the depth and the technical nature of the review, Part 5 (Academic Information) contains 3 major sections (19 pages) and 36 subsections with 22 of those subsections already addressed by the committees and the faculty senate. Only two of those sections, following significant discussion in the senate, have been sent back to the committee for further consideration. Collegial but necessary discussion of this information is needed to truly examine this academic faculty information! In Part 6 (General Personnel Policies), there are 8 sections (29 pages) and 47 subsections with 16 of these sections addressed by the committee and
faculty senate. In Part 5, 11 subsections have been recommended for removal or condensed, while in Part 6, 8 sections have been recommended for removal. The Grade Appeals process (Part V) has been addressed and approved by the Chancellor. Part V, Curriculum Development, reviewed by the senate in January, has been sent back to the committee for reconsideration of the process involving Foundations curriculum but will return to the senate in March.

As parts of the manual are reviewed by the senate, approved by the Chancellor, and vetted by the Faculty Manual Steering Committee, and unless required for current policies, these sections will be housed in a new draft until the current manual is completely reviewed, comprehensively reorganized and formatted, which is projected for completion in Spring 2011. The Faculty Manual Steering Committee, meeting in two weeks, will review this information, and begin to make decisions relative to the sections that are recommended for removal and/or relocated to the University Policy Manual.

In addition to this review, other faculty committees and task forces are breaking ground in discovering new relationships, establishing order, and determining solutions to university challenges. Such initiatives involve the establishment and principals of a University Policy Manual. I represent the faculty and the faculty senate on this committee, and will have input in how the revised faculty manual will become part of this university policy manual. Specific issues such as the selection of major policy categories, subcategories, and the process for adoption of new policies, rules, and regulations are being explored prior to implementation. The faculty senate, in its formal review and advice pertaining to administrative policies, as solicited by the Academic Council, sets the pace for this new process at the university. Such policies include Gifts Affecting the Curriculum, and Faculty Workload. This new process, in addition to traditional roles of university standing committees, requires that critical communication and vetting occur between and administration and faculty prior to the committee report to the faculty senate.

Other new discoveries include the faculty’s role in retention of students, not only from freshman to sophomore year, but in the retention of students each academic year. Partnerships between faculty, staff, and administration must develop to increase retention and graduation rates for our students. Faculty must get involved in this endeavor, which will uncover best practices and pitfalls in the retention of our ECU students. Their success is our success. Not only is this a challenge for administration, but the faculty as well since they are on the front-line in educating these students. The faculty must step up and determine how we can be part of the solution.

So, how does the faculty embark upon such challenges? It’s the way we tackle major issues, problem solve with poise and conviction, and use the scientific method to structure our inquiries and add value to our findings. We seek data to validate our assumptions and test our assumptions through systematic investigation. We recognize that our initial hypothesis may not be proven, but that by finding unexpected outcomes, our understanding of the problem is only strengthened. This is academia at its best. We can use our academic foundation to assist in solving any university problem. Faculty must be part of these initiatives and strategic directions for change to occur. The faculty realize that through involvement in such university initiatives, students succeed, and university goals are accomplished.
We have had a wonderful year full of firsts! For the first time in the history of the Faculty Senate, the President of the UNC System, Erskine Bowles, spoke to the Faculty Senate in January. We were so delighted that he accepted our invitation to be on the Agenda, which was coordinated by Chancellor Ballard. Another highlight of the year was the first State of the University address by the Chancellor. In his address, the Chancellor highlighted areas of excellence, which showcased outstanding faculty in both teaching and research. The faculty truly appreciates the collegial relationship with the Chancellor and the Academic Council.

In closing, I thank each of you for your dedication to East Carolina University. Our university is changing not only in its size, but also in the profile of its students and graduates! The faculty is not only known regionally, but nationally and internationally! The university is at the forefront of discovery in many different realms, and its impact on our world is tremendous. How fortunate we are and how exciting it is to be at East Carolina University at this time!
East Carolina University
Report of Audit Committee Meeting
02/25/10

Action Items
• Approval of November 19, 2009 minutes

University Policy Manual
• Chancellor Ballard provided committee with an update on the development and implementation of the University Policy Manual.
• Policy on Policies has been approved; University Policy Manual committee has been established and is meeting regularly; Faculty Manual committee is meeting regularly and is making great progress; April 1st should have rollout of PRR website.
• Audit Committee commitment to ensure this process does not get off track.

Special Guests
• State Auditor – the Honorable Beth Woods attended the Audit Committee meeting along with two of her staff members. (Lynne Sanders and Ray Whitby).
• Mr. Whitby discussed the 06/30/09 financial audit; no findings reported; very complimentary of the cooperation and working relationship the State Auditor’s Office has with ECU.
• Ms. Sanders discussed a new initiative of the State Auditor’s office – Fiscal Control Audits – these audits are not based on materiality but rather on risk.

Internal Audit Report
• Audit Committee recommended that risk management be added to the jurisdiction of the committee; Mr. Butler will speak to Mr. Brody about this change; Audit Committee Charter will be updated to include risk management also.
• Dashboard/Metrics: Internal Audit has completed 35% of the audit plan and 33% of the audit plan is in process; Goal of 90% established by Chancellor regarding Management’s Corrective Actions. Currently management has implemented 94% of corrective actions.
• Results of Alumni, Pirate Club, and Medical Foundation financial audits were discussed. Foundations received unqualified opinion; however, there were a few instances of significant deficiencies/material weaknesses that were indentified. Management stated they would correct these items timely.
• UNC FIT has established an Internal Audit Advisory Team; enables Internal Audit at all campuses to remain informed and pro-active regarding UNC FIT
• Internal Audit is currently recruiting for a vacant position.
**BSOM Compliance Office Report**
- Compliance efforts are still on target although a permanent Chief Compliance Officer has not been recruited.
- 2 coder positions have been added to the Compliance Office.
- Efforts continue with the search for a Chief Compliance Officer; candidate chosen had to decline position at the last minute due to personal reasons.

**ERM Report**
- Chancellor Ballard addressed the ERM Committee and reinforced the importance of risk management; Mr. Ken Chalk will speak at the next ERM Committee meeting.
- ERM Director continues to work on risk management framework at ECU and will be benchmarking ERM efforts at other Universities. Plans to visit Texas A&M as they have a robust program and also plan to attend an ERM Summit.

**Research Compliance Efforts**
- Updates provided on Conflict of Interest efforts.
- Revisions to policies and forms have been finalized
- Training is moving along
- Conflict of Interest process will be automated next year.
ECU Board of Trustees
Facilities and Resources Committee
February 26, 2010

Highlights

The Facilities and Resources Committee met on February 25, 2010.

University Advancement highlights

Naming Proposals Action

Committee went into closed session to consider a naming opportunity. The committee recommended a naming opportunity be presented for full Board consideration and there will be an announcement regarding this at conclusion of our meeting.

Committee considered and approved four (4) naming proposals. Following the 30-day time delay for review required by the Naming Policy, proposals will be submitted for full Board’s consideration at the April meeting.

Second Century Campaign Update & Other Division Highlights

Discussion

Campaign has now crossed $162M (81% of goal); $70M raised since public kick-off 03/27/08

Calendar year 2009 – campaign commitments totaled $41.6M, an all-time record for any 12-month period

For period 07/01/09 through 12/31/09, total commitments $13.5M compared to $13.3M for same period last year. Much of the fall was sluggish but a brisk December allowed overall totals to recover by 12/31.

For same period, # gifts to academic programs totaled 10,357 compared to 9,487 last year. Alumni participation has grown from 7.13% in 2004/05 to 10.38% in 2008/09.

Among the ranks of public research doctoral institutions, ECU’s participation rate has moved up from 99 (out of 141) in 2004/05 to 49 (out of 144) in 2008/09 – a significant improvement when considering all other universities are trying to improve their programs as well.

Within UNC System, ECU is 3rd in terms of alumni statistics and total giving (with UNC Chapel and NC State in the top 2 slots).
Administration and Finance

Property

The Committee reviewed a request to sell the old Bethel Clinic located at 113 West Railroad Street, Bethel N. C. The old clinic has been replaced by a new facility and is in poor condition. Mr. Buck was available for questions.

The Committee approved a motion to recommend that the full Board approve the sale of the old Bethel Clinic building.

Resolution Approving the Issuance of Special Obligation Bonds

The Committee reviewed a resolution approving the issuance of special obligation bonds to finance Olympic Sport facilities, complete the Wright Place project and renovate Tyler Residence Hall. The issuance would not exceed $38.7M. The committee approved this action and recommends that the full Board approve the resolution.

Reimbursement Resolution

The Committee reviewed a reimbursement resolution in connection with the financing of Olympic Sport facilities, completion of the Wright Place project and the renovation of Tyler Residence Hall. Administration is asking the Committee and the Board to make a request of General Administration to approve the resolution. The resolution will insure that ECU can be reimbursed from bond proceeds for expenses incurred on or after 60 days prior to adoption of this resolution. The Committee approved this action and recommends that the full Board also approve.

Housing

Mr. Greg Walchalski and Ms. Jennifer Zirkle from Brailsford & Dunlavey, the housing master plan consultants, provided a status report regarding the work they have done to date. The Committee asked several questions regarding the presentation. The consultants will provide some additional information as requested by the Committee.

Mr. Seitz gave a summary of the First Southwest presentation regarding university and housing debt capacity. A special meeting of the Committee will be scheduled to discuss the topic in more detail.

Dr. Hardy and Ms. Coleman gave a presentation on housing. The Committee had several questions regarding the materials presented. In particular, the Committee is interested in additional information regarding affiliation agreements with private apartment complexes.
**Designer Selections Approved Since Last Meeting**

Designer selections for the Coastal Studies Institute commissioning agent, east end zone expansion consultant for construction testing services, the Dowdy Ficklen Stadium lighting replacement and south side power upgrades design and the Dowdy Ficklen Stadium seat replacement were reviewed as information items.

**Coastal Studies Institute Building Design**

The Committee reviewed the current building design selected by the CSI Board for the Coastal Studies Institute. Mr. Bagnell provided an update on the project and was present for questions.

Committee members offered comments regarding the current design.

**Other**

Mr. Seitz provided an update on the Standard and Poors visit to the campus to provide a second credit rating for ECU. Preliminary communication indicates ECU will be in the AA range. We are still waiting for a final categorization within this range. This rating is similar to the Aa3 Moody rating.
Mr. Steve Lawler reported on the ongoing partnerships with PCMH and the Brody School of Medicine. In his report he noted:

- Transplant program - recruited 2 new physicians and over the past 3 months they have doubled the number of transplants done in Greenville.
- Neurosciences – Services are being looked at differently and outlining what foundations of the partnership would look like.
- PCMH & BSOM are doing joint planning of their goals and objectives for next year so that can add value to both institutions.
- Mr. Lawler and Dr. Cunningham are doing advocacy work on behalf of Graduate Medical Education (GME). Lobbying for an additional 100 funded slots and to fix the IME (Indirect Medical Education) reimbursement formula for the hospital.

Mr. Gary Vanderpool presented the ECU/PCMH Wayfinding and Signage that was developed to coordinate a better approach for patients and visitors who come to both campuses. A cornerstone mock-up will be held on March 2nd between 10:00 AM – 2:00 PM at Statonsburg and Moye for anyone who wishes to see the mock-up. Pictures will be taken and forwarded to the Board for additional input.

Dr. James Hupp gave an update on the School of Dentistry. Major activities include finalizing the recruitment of leadership positions in the School, preparing the self study report for initial accreditation, curriculum development, and faculty, staff, & student recruitment. The School of Dentistry has its own Face Book page which has been a great networking tool for potential students.

Drs. Paul Cunningham, Nicholas Benson, and Mr. Brian Jowers presented the current and future model for the Integration of Cancer Services at the Leo Jenkins Cancer Center and PCMH. The rationale for the joint venture is:

- Cancer in all forms is indisputably a major health issue in eastern North Carolina.
- There is strong enthusiasm from BSOM and Pitt County Memorial Hospital (PCMH) to significantly strengthen the cancer care services locally and regionally.
- Cancer care spans the ambulatory and in-patient arenas.
- The resources from BSOM and PCMH complement each other; by working collaboratively, we can build on our areas of excellence.

The two goals are to provide the highest quality of patient care and an excellent patient experience.

**ACTION ITEM:**

A motion was made to approve the future model of the integration of the Leo Jenkins Cancer Center and PCMH. It was noted that continued negotiations are being held. Motion passed.
• Dr. Horns reported from the Division:
  ▪ The College of Nursing will be celebrating their 50\textsuperscript{th} Anniversary in 2010-11. 248 students successfully completed the state licensure exam for a 96% pass rate for 2009.
  ▪ Dr. Dave Cistola in the College of Allied Health Sciences was instrumental in the University obtaining $2.4 million in federal funds to develop the campus-wise Operation Reentry Project (providing service and applied research for wounded military returning from the Middle East).
University Affairs Committee

Athletics – Terry Holland and Nick Floyd

- **Facilities and Construction Update**
  - The Dowdy-Ficklen stadium end zone expansion hasn’t lost any workdays due to snow or rain.
  - We have lost some time on the Olympic sports project behind the baseball field.
  - New Football Coach – Coach Holland said Ruffin McNeill is a great coach and a great person. The Pirate Nation has been very excited and is rallying behind him. Baseball has a big series with South Carolina this weekend. More than 15,000 fans saw last weekend’s series vs. #2 Virginia – That was a three-game series crowd record.

Environmental Health and Safety – Bill Koch

- **Safety Plan** – Bill Koch highlighted some campus safety notes
  - The police department should be re-accredited and will be getting a new Reporting Management System to assist officers on the street with faster response and better communication.
  - More money has been budgeted and committed to campus safety, alarms, and cameras
  - A full scale Active Shooter Event is scheduled for May 18th and will involve campus and community partners. ECU is using events at Northern Illinois, Virginia Tech and Alabama at Huntsville to develop a more comprehensive plan at ECU.
  - Another focus is to make sure our Pirate Parents are getting good communication about safety too.

Research and Graduate Studies – Deirdre Mageean

- **Extramural Research Awards** – From July to December 2009, research awards were up at about $30 million – up about 56% - VERY POSITIVE - Most is NOT stimulus funding which means we are building on a strong foundation that can be sustainable.

- **Graduate School dean and associate dean searches** – Dean of Graduate School is in national search with a target of hiring in summer 2010. The associate dean position was a national search and the top candidates were actually internal. Tom McDonald from Biology was hired for this position.

- **UNC Innovation and Technology Development Initiative** – ECU is aligning with President Bowles and the report called “Innovate. Collaborate. Accelerate.” ECU is making sure we are providing everything we need for support and technologies and ensuring that we are focus on the correct type of research.

- **National Outreach Scholarship Conference** – We are no longer overlooked on a national scale for research and for the second year, ECU has multiple faculty members participating in this conference.

- **Graduate Enrollment Task Force update** – There has been a major spike in the graduate programs at ECU. Steve Thomas is chairing the Graduate Enrollment Task Force and shared
the charge, tasks goals and key issues this Task Force is trying to tackle. A report is expected in April 2010. We want to make sure we don’t continue to lost good students to inferior programs.

- **Center feature: Sustainable Tourism** – Pat Long and Joe Fridgen presented on the new MS in Sustainable Tourism degree and how it will impact our local and regional tourism industry. We have about 100 students on a waiting list for ECU. This is a great example of multidisciplinary efforts at work.

**Student Affairs – Virginia Hardy**

- **Mandatory Health Insurance Update** – ECU will roll out the “hard waiver” policy which will start in the fall 2010. Our students will have to prove they have credible health coverage or purchase the one offered through ECU. UNC-GA is mandating this to all UNC schools. The base plan is $610 and buy ups included a wellness package, increase to unlimited for benefits and prescriptions, and a dental and vision plan. The total cost of the plan will be $747 per year and will be rolled into financial aid packages.

**Honors College – Marilyn Sheerer**

- **Motion** – Carol Mabe made a motion to official progress from an Honors Program to an Honors College. The motion was seconded and accepted by the committee.